FEDERAL PUBLIC SERVICE COMMISSION (Curriculum & Research Wing)

Schemes and Syllabi for Screening/Professional Tests as well as Descriptive Examination Relating to Posts Advertised under Consolidated Advertisement No. 02/2023

S. No	Case No. F.4-	Particulars of Post(s)	Qualifications/Experience for the Posts	Test Specification	Topics of Syllabi
1.	19/2023	Medical Officer (BS-17), Border Health Services-Pakistan, Ministry of National Health Services, Regulations & Coordination.	MBBS or equivalent qualification recognized by PMDC.	Objective Type Test (MCQ) Part-I English = 20 marks Part-II Professional Test=80 marks	Part-I Vocabulary, Grammar Usage, Sentence Structuring Part-II Core courses of MBBS Degree Program. Health Policies of the Government of Pakistan. Care vs Cure for Health Management. Major Challenges being faced by the Health Sector.
2.	20/2023	Medical Officer (BS-17), Federal Government Polyclinic, Ministry of National Health Services, Regulations & Coordination.	i. MBBS or equivalent qualification recognized by PM&DC. ii. One (1) year House Job.	Objective Type Test (MCQ) Part-I English = 20 marks Part-II Professional Test=80 marks	Part-I Vocabulary, Grammar usage, Sentence Structuring. Part-II Core courses of MBBS Degree Program. Health Policies of the Government of Pakistan. Care vs Cure for Health Management. Major Challenges being faced by the Health Sector in Pakistan.
3.	21/2023	Instructor (English) (BS-16), Staff Welfare Organization, Establishment Division.	 i. Bachelor's degree from a recognized University. ii. Speed of 80 w.p.m. in Shorthand (English) and 40 w.p.m. in typing at 90% accuracy of actual test. iii. Two (2) years post qualification practical experience as English Stenographer. 	Shorthand Test with minim Computer Literacy Test: i Microsoft Word (Typii ii Microsoft Excel (Typii	num Speed of 80 W.P.M 35 Marks
4.	22/2023	Computer Operator (BS-16), National Highways & Motorways Police, Ministry of Communications.	Second Class or Grade 'C' Bachelor's degree in Computer Science.	Objective Type Test (MCQ) Part-I English = 20 marks Part-II Professional Test=80 marks	Part-I Grammar usage, Sentence Structuring. Part-II Program logic, Visual Basic, C++, Java, Unix/Red Hat Linux Operating System, Computer Networks and Internet, Computer Graphics and Algorithms Development of Basic Algorithms,

S.	Case No.	Particulars of Post(s)	Qualifications/Experience for	Test Specification	Topics of Syllabi
No	F.4-		the Posts		
5.	26/2023	Associate Fellow (BS-17), National Institute of Population	Second Class or Grade 'C' Master's Degree in Economics /	Objective Type Test (MCQ)	Part-I Vocabulary, Grammar usage, Sentence Structuring.
		Studies, Ministry of National	Statistics/ Sociology/ Anthropology/	Part-I	Part-II
		Health Services, Regulations & Coordination.	Demography from a University recognized by the HEC.	English = 20 marks	Population pyramid and transition from high to low fertility rate
				Part-II	Main features of Population and housing census
				Professional Test=80 marks	2017Qualitative and Quantitative research difference
					 Qualitative and Quantitative research difference Challenges of field survey
					Difference between gender equality and gender equity
					Steps involved in standard research proposal
					Concept of Mean, Median, Mode and Range
					Cross-section vs longitudinal studies advantages and challenges
					Use of research studies in decision making and implementation
					Demographic dividend and economic growth in
					Pakistan
					Digital Census
6.	29/2023	Civilian Medical Practitioner (CMP), (Grade-III) (BS-17),	MBBS or equivalent qualification recognized by the PMDC.	Objective Type Test (MCQ)	Part-I Vocabulary, Grammar usage, Sentence Structuring.
		Ordnance Corps, OS Directorate,		Part-I	Part-II
		GHQ, Ministry of Defence.		English = 20 marks	Core courses of MBBS Degree Program.
				Part-II	Health Policies of the Government of Pakistan.
					Care vs Cure for Health Management.
				Professional Test=80 marks	Major Challenges being faced by the Health Sector in Pakistan.

S. No	Case No. F.4-	Particulars of Post(s)	Qualifications/Experience for the Posts	Test Specification	Topics of Syllabi
7.	30/2023	Senior Assistant Naval Store Officer (SANSO) (BS-17), Naval Headquarters, Ministry of Defence.	Second Class or Grade 'C' Master's or Bachelor's (4 years education) degree in Business Administration (Supply Chain Management) or equivalent qualification from a University recognized by the HEC.	Objective Type Test (MCQ) Part-I English = 20 marks Part-II Professional Test=80 marks	Part-I Vocabulary, Grammar usage, Sentence Structuring. Part-II Basic Arithmetic Algebra Ratios Percentages Arithmetic Means Basic knowledge of I.T Inventory Management Skills Procedures of Receipt and Issue of Stores Stores handling procedures with relation to following topics: Stock Taking Care and Preservation of Store items Ware House Management Public Procurement Rules, 2004
8.	31/2023	Senior Armament Supply Officer (SASO) (BS-17), Naval Headquarters, Ministry of Defence.	Second Class or Grade 'C' Master's or Bachelor's (4 years education) degree in Chemistry/ Physics or equivalent qualification from a University recognized by the HEC.	Objective Type Test (MCQ) Part-I English = 20 marks Part-II Professional Test=80 marks	Part-I Vocabulary, Grammar usage, Sentence Structuring. Part-II Examination of Armament Stores Repair/Modification of Armament Stores Repair/Modification of Deport Stocks Maintenance of Depot Equipments. Basic knowledge of I.T
9.	33/2023	Junior Civilian Security Officer (JCSO) (BS-16), OS Directorate, GHQ, Ministry of Defence.	Retired JCO or equivalent of the Armed Forces. OR i. Second Class or Grade 'C' Bachelor's degree or equivalent qualification from a University recognized by HEC. ii. Two (2) years post qualification experience as Security Supervisor.	Objective Type Test (MCQ) Part-I English = 20 marks Part-II General Intelligence/ Professional Test = 80 marks	Part-I Grammar usage, Sentence Structuring. Part-II Basic Arithmetic Algebra Ratios Percentages Arithmetic Means Current Affairs. Developments at National and International Levels in the last 2 years Terrorism, Radicalism and War on Terror Modern Law Enforcement Modern Crime Prevention System Security Measures to Maintain Law & Order

S.	Case No.	Particulars of Post(s)	Qualifications/Experience for	Test Specification	Topics of Syllabi
No 10.	F.4- 34/2023	Senior Manager Personnel & Administration Department (SMPAD) (BS-17), Naval Headquarters, Ministry of Defence.	the Posts Second Class or Grade 'C' Master's or Bachelor's (4 years education) degree in Business Administration/ Public Administration/ Human Resource Management or equivalent qualification from a University recognized by the HEC.	English = 20 marks	Part-I Vocabulary, Grammar usage, Sentence Structuring. Part-II Civil Servant Act 1973 and Rules made thereunder Public Procurement Rules 2004 Rules of Business, 1973 as amended Secretariat Instructions and Office Procedures System of Financial Control and Budgeting 2006 Human Resource Management
11.	35/2023	Accountant (BS-16), Local Government & Rural Development Department, G.B Secretariat, Ministry of Kashmir Affairs & Gilgit Baltistan.	Second Class or Grade 'C' Bachelor's degree in Business Administration (Finance/ Accounting)/ Commerce or equivalent qualification from a University recognized by HEC.	Objective Type Test (MCQ) Part-I English = 20 marks Part-II Professional Test=80 marks	 Basic Computer Operation in MS Office Part-I Grammar usage, Sentence Structuring. Part-II General Financial Rules System of Financial Control and Budgeting, 2006 Estacode-Financial Matters Preparation and Maintenance of Accounts Pre-Auditing D.D.O. Handbook TR Cash Handling Report Writing Public Procurement Rules, 2004
12.	37/2023	Development Officer (BS-16), Local Government & Rural Development Department, G.B Secretariat, Ministry of Kashmir Affairs & Gilgit Baltistan.	Second Class or Grade 'C' Master's degree in Social Sciences or equivalent qualification from a University recognized by HEC. OR Second Class or Grade 'C' Bachelor's degree or equivalent from any recognized University with two (2) years post qualification experience in Project Planning and Rural Development.	Objective Type Test (MCQ) Part-I English = 20 marks Part-II General Intelligence/ Professional Test=80 marks	Part-I Grammar usage, Sentence Structuring. Part-II Basic Arithmetic Algebra Ratios Percentages Arithmetic Means Current Affairs. Issues/Challenges at National and International Level during the last 2 years Pakistan Affairs & Islamic Studies Basic Level knowledge Cost benefit analysis Urbanization Rural Development International Rate of Return (IRR) Rules Basic IT knowledge.

S. No	Case No. F.4-	Particulars of Post(s)	Qualifications/Experience for the Posts	Test Specification	Topics of Syllabi
13.	38/2023	Assistant (BS-16), Local Government & Rural Development Department, G.B Secretariat, Ministry of Kashmir Affairs & Gilgit Baltistan.	Second Class or Grade 'C' Bachelor's degree or equivalent qualification from a University recognized by HEC.	Objective Type Test (MCQ) Part-I English =20 marks Part-II General Intelligence Test =80 marks	Part-I Grammar Usage, Sentence Structuring. Part-II Basic Arithmetic Algebra Ratios Percentages Arithmetic Means Current Affairs. Issues/Challenges at National and International Level during the last 2 years Pakistan Affairs & Islamic Studies Basic Level knowledge Basic IT knowledge.
14.	39/2023	Assistant Director (BS-17), Local Government & Rural Development Department, G.B Secretariat, Ministry of Kashmir Affairs & Gilgit Baltistan.	Second Class or Grade 'C' Master's degree in Social Sciences or equivalent qualification from a University recognized by HEC.	Objective Type Test (MCQ) Part-I English = 20 marks Part-II Professional Test=80 marks	Part-I Vocabulary, Grammar Usage, Sentence Structuring Part-II Basic Arithmetic Algebra Ratios Percentages Arithmetic Means Current Affairs. Issues/Challenges at National and International Level during the last 2 years Pakistan Affairs & Islamic Studies Basic Level knowledge Social cohesion Ethnicity Basic IT knowledge.

S. No	Case No. F.4-	Particulars of Post(s)	Qualifications/Experience for the Posts	Test Specification	Topics of Syllabi
15.	40/2023	Assistant Executive Engineer (Civil) (BS-17), Local Government & Rural Development Department, G.B, Ministry of Kashmir Affairs & Gilgit Baltistan.	B.Sc. (Civil Engineering) or equivalent qualification from a	Objective Type Test (MCQ) Part-I English = 20 marks Part-II Professional Test=80 marks	Part-I Vocabulary, Grammar usage, Sentence Structuring. Part-II Building Material & Building Construction, Surveying & Levelling, Hydraulic & Hydrology, Soil Mechanics & Foundation, Concrete Technology & R.C.C Structure Design, , Steel Structure & Highway, Construction Management, Structural Design Applications, Dam Designing and Construction, Sewerage and Sewage Treatment, Engineering Materials, Ground Improvement, Earth and Rock Structure Public Procurement Rules, 2004.

Schemes and Syllabi for Written Examination (Descriptive) for All Posts in BS-18 & BS-19 included in Consolidated Advertisement No. 02/2023

PAPER-I: ENGLISH

Max Marks: 100 Time Allowed: 3 Hours

(i) <u>English Essay-50 Marks:</u> Candidates will be required to write an Essay in English comprising 1500 words from a set of six given topics. Candidates are expected to reflect comprehensive and research based knowledge on a selected topic. Candidate's articulation, expression and technical approach to the style of English Essay writing will be examined.

(ii) English (Composition and Précis)-50 Marks:

The examination will test the candidate's abilities to handle Précis Writing, Reading Comprehension, Sentence Structuring, Translation, Grammar and Vocabulary, etc.

Précis Writing (10 marks): A selected passage with an orientation of generic understanding and enough flexibility for compression shall be given for précising and suggesting an appropriate title.

Reading Comprehension (10 marks): A selected passage that is rich in substance but not very technical or discipline-specific shall be given, followed by five questions, each carrying 2 marks.

Grammar and Vocabulary (10 marks): Correct usage of Tense, Articles, Prepositions, Conjunctions, Punctuation, Phrasal Verbs, Synonyms and Antonyms etc.

Sentence Correction (5 marks): Ten sentences shall be given each having a clear structural flaw in terms of grammar or punctuation. The candidates shall be asked to rewrite them with really needed correction only, without marking unnecessary alterations. No two or more sentences should have exactly the same problem, and 2-3 sentences shall be based on correction of punctuation marks.

Grouping of Words (5 marks): A random list of ten words of moderate standard (neither very easy nor utterly unfamiliar) shall be given, to be grouped by the candidates in pairs of those having similar or opposite meaning, as may be clearly directed in the question.

Pairs of Words (5 marks): Five pairs shall be given of seemingly similar words with different meanings, generally confused in communication, for bringing out the difference in meaning of any five of them by first explaining them in parenthesis and then using them in sentences.

Translation (5 marks): Ten short Urdu sentences involving structural composition, significant terms and figurative/idiomatic expressions shall be given, to be accurately translated in English.

Sr. No.	Title	Author
1.	English Grammar in Use	Raymond Murphy
2.	Practical English Usage	M. Swan
3.	Practical English Grammar and Composition	S.C. Gupta
4.	Improve your Punctuation & Grammar	Marion Field
5.	The Little, Brown Handbook	H. Ramsey Flower & Jane Aaron
6.	A University English Grammar	R. Quirk & S. Greenbaum
7.	Write Better, Speak Better	Readers Digest Association
8.	Modern English in Action	Henry Christ
9.	Exploring the World of English	Syed Saadat Ali Shah

Max Marks: 100 Time Allowed: 3 Hours

Case No.	F.4-18/2023-R
Particulars of post	Director (Research & Assessment) (BS-19), Marine Fisheries
	Department, Ministry of Maritime Affairs.
Minimum	i. Second Class or Grade 'C' Master's Degree in Zoology/ Fisheries/
Qualification &	Biology/ Chemistry/ Marine Biology/ Fresh Water Biology and
Experience:	Fisheries/ Industrial Fishing.
	ii. Twelve (12) years post qualification experience of Research and
	Assessment in Marine Fisheries/ Fisheries Product

Part-I: 25 Marks (MCQ)

25 MCQ Questions on Part-II.

Part-II (Professional) (Subjective) : 75 Marks

I. Animal Diversity-Chordata

- Hemichordates and Invertebrate Chordates: Evolutionary Perspective: Phylogenetic Relationships and considerations.
- Fishes: Structural and functional adaptations of fishes.
- Amphibian: Movement onto land and early evolution of terrestrial vertebrates.
- Reptiles: Characteristics of reptiles, adaptations in reptilians.
- Birds: Migration and navigation, adaptations.
- Mammal: Structural and functional adaptations of mammals.

II. Principles of Animal Life

- The chemical basis of animal life: Brief introduction to bio-molecules; carbohydrates, lipids, proteins and nucleic acids.
- Tissues Types: epithelial, connective, muscle and nervous tissue; organs and organ systems.
- Ecological Concepts: Interactions, Concepts and components of ecosystem, Food chain, Food web, Biogeochemical cycles, Forest, Biomes, Wildlife conservation and management, Environmental pollution, Green house effect, Acid rain, Global warming.
- Evolution: Darwinian evolutionary theory based on natural selection and the evidence, Microevolution: Genetic variation and change within species, Macroevolution: Species and speciation (Allopatric, Parapatric and Sympatric speciation)

III. Animal Form and Function

- Digestion and Nutrition: Feeding mechanism, Digestion, Organization and regional function of alimentary canals, Regulation of food intake, Nutritional requirements
- Internal Fluids and Respiration: Internal fluid environment, Composition of blood, Circulation and respiration mechanisms

- Chemical Coordination: Endocrine System; Vertebrate endocrine glands and types of hormones, Mechanism of hormones action,
- Animal behavior: Learning, Habituation, Insight learning, latent learning, classical learning: Control of Behavior; social behaviour.

IV. Principles of Fish Biology

- **Fish morphology:** Head (size, shape, and orientation); Scales (types, arrangements, coloration, scale less fishes); Operculum; Fins, fin rays and fin spine (dorsal, pectoral, caudal, anal); Barbel (upper lip barbels, lower lip barbels); **Anatomy:** Skeleton (skull, backbone, spines); Brain and spinal cord; Gills (Number, size, arrangements); Vital organs (heart, liver, kidney); Viscera and mesenteries (swim bladder, stomach, spleen, pancreas, intestine, gonads).
- **Systematic:** Identification of fishes up to; Families; Order; Genus; Species; Feeding groups of fishes; Herbivore; Plankton eater; Larvivore; Carnivore; Voracious; **Ecology of fishes:** Freshwater; Brackish water; Marine

S. No.	Title	Author
1.	Integrated Principles of Zoology.	Hickman, Jr. C.P., Keen, S. L, Larson, and Eisenhour, D.J.
2.	Zoology	Miller, S. A. and Harley, J. B.
3.	Biology	Campbell, N.A.
4.	Evolution. 2nd Edition	Douglas Futuyma
5.	Kestin Farmed Fish Quality, 2002	Kestin, S. C. and Warris, P.D.
6.	Aquaculture	Brenabe, G.
7.	Text book of Fish Culture: Breeding and Cultivation. 1973	Huet M.
8.	Animal behaviour: An Evolutionary Approach. 9th Edition	John Alcock

Max Marks: 100 Time Allowed: 3 Hours

Case No.	F.4-23/2023-R
Particulars of post	Deputy Director (BS-18), Department of Libraries, Ministry of Interior.
Minimum	i. Second Class or Grade 'C' Master's degree in Library Science or
Qualification &	equivalent qualification from a University recognized by HEC.
Experience:	ii. Five (5) years post qualification experience in the relevant field.

Part-I: 25 Marks (MCQ)

25 MCQ Questions on Part-II.

Part-II: 75 Marks (Descriptive) (Library Science)

I. Establishing Linkages with Academia, Research Organizations

Ensuring Online/Audio Books, Linkages with academia and research organizations and generation of Funds

II. Information, Library and Society

Nature of information and knowledge. Library and Information Profession, Library and its role in Society. Information society. Communication and information management. Social information. Economic aspects of information. Information policy. Freedom of information. Information privacy. Intellectual property. Information ethics.

III. Use of Emerging Technologies in Library

Information and other library technologies. Hardware. Software. Operating system. Telecommunications and networks. Internet and the WWW, barcode technology, wireless technology and virtual private network (VPN). Social networking. Email. Word processing. Spreadsheets. Presentation software. Desktop publishing. Databases. Library security systems. Tele-lifts. Digitization hardware and software. Reprographic technology.

IV. Organization of Information

Historical development of the organization of information. Systems for organization of information: Environments, Storage and Retrieval tools, Encoding standards, Cataloguing Codes, Current systems. The information organization process: Surrogate/Metadata records: Description, Access; Authority control. Subject access: Analysis, Verbal subject approaches, Classification. Organization and administration: Arrangement, Management issues. Problems of information organization in Pakistan.

V. Basic Reference Sources

Definition. Evaluation Criteria. Bibliographies-- General bibliographies, Basic guides to reference materials, Library catalogs; Serials guides; Indexes and abstracts; HEC NDL; Dictionaries and thesauri; Almanacs and fact books; Encyclopedias; Directories; Biographical sources; Geographical sources-- Maps, atlases & gazetteers; Reference Web sites; Internet Public Library (https://www.ipl.org/div/subject/browse/ref00.00.00). Evaluation

VI. Management of Library and Information Services

Basic theories and principles of administration for effective management of public, academic, and special libraries and information centres, With emphasis on planning,

organizing, staffing, directing, coordinating, reporting, and budgeting. Administrative aspects of public and technical services, facilities, rules and regulations, evaluation, public relations, inter-agency cooperation, and change management. Library space management.

VII. Administrative/Management Skills

Elements of Administration (Planning, Organizing, Directing, Controlling), Management Techniques (Decision Making, Providing Training, Troubleshooting), Type of Management Styles, Assessment Methodologies.

VIII. Research Methodology

Definition. Types of research. Research methods. Research problem. Theory formulation. Literature review. Research questions / hypotheses. Sampling. Data collection. Data analysis and Interpretation. Report writing. Dissemination of results. Research proposal. Research ethics. Research in library & information science.

S. No.	Title	Author
1.	Practical research methods for librarians and information professionals.	Beck, S. E., & Manuel, K. (2007).
2.	Reference and information services: An introduction.	Bopp, R. E., & Smith, L. C. (2001).
3.	Future Librarians: dreams, Madness & reality.	Crawford, W and Gorman, Micheal(1995).
4.	Management basics for information professionals.	Evans, G. E., Layzell Ward, P., Rugaas, B., & Evans, G. E. (2007).
5.	Computers for librarians: An introduction to the electronic library.	Ferguson, S., & Hebels, R. (2003).
6.	Libraries in society.	Gerard, D. (1978).
7.	Organising knowledge in a global society: Principles and practice in libraries and information centres.	Harvey, D. R., Hider, P., & Harvey, D. R. (2004).
8.	Introduction to reference work: Vol. 1,	Katz, W. A. (2002).
9.	Paper to digital: Documents in the information age.	Liu, Z. (2008).
10.	The practical library manager.	Massis, B. E. (2003).
11.	Internet technologies and information services.	Miller, J. B. (2008).
12.	The electronic library.	Rowley, J. (2001).
13.	Organizing knowledge: An introduction to managing access to information.	Rowley, J. E., & Farrow, J. (2000).
14.	Library and information centre management.	Stueart, R. D. & Moran, B. B. (2007).
15.	The organization of Information.	Taylor, A. G., & Joudrey, D. N. (2008).
16.	The information age: Current controversies.	Torr, J. D. (2003).

Max Marks: 100 Time Allowed: 3 Hours

Case No.	F.4-24/2023-R
Particulars of post	Director (BS-19), Directorate General of Special Education, Ministry of
	Human Rights.
Minimum	i. Second Class or Grade 'C' Master's degree or equivalent
Qualification &	qualifications in Special Education/ Education/ Social Work/
Experience:	Sociology/ Anthropology/ Psychology.
	ii. Twelve (12) years post qualification experience of Planning/
	Administrative/ Supervision or Teaching in the field of Special
	Education.

Part-I: 25 Marks (MCQ)

■ 25 MCQ Questions on Part-II & III.

Part-II: 50 Marks (Descriptive)

(Public Administration, Office Management & Professional)

- I. Public Administration: Nature and scope, Role of Public Administration in a modern Welfare State; Issues & Challenges of Public Administration in Pakistan;
- II. Administrative Accountability: Internal and External Controls; Executive Control, Legislative Control, Judicial Control, Ombudsman, Public Opinion and Pressure Groups; Problems of Administrative Accountability in Pakistan;
- **III. Planning:** Types of Plans, Planning Process; Principles of Planning, Planning Machinery in Pakistan;
- IV. PPRA Ordinance 2002 and Rules 2004.
- V. Structuring and Re-Structuring the Education System: Early intervention for enrolment of out of school children inclusive of special children, Methodologies of teaching the special children, Regular schools Vs non formal school system, Distance Learning: Types of Distance Learning (Synchronous, Asynchronous, Hybrid), benefits of distance learning (Online Classes), Video recording, Video conferencing),
- **VI. Training Teachers:** Pre-and In-service Training on Special Education, Mainstreaming persons with disabilities
- VII. Quality of Learning for Children with Disabilities: Organizations of people with disabilities, Leadership development, Accessible learning and teaching materials, Assistive technology and devices, Enabling environment at home and in the community, Access to Early Childhood Development, Improving learning outcomes

VIII. Professional Education for Special Children

Functionalized coaching in professional institutes: Trainings Skills, Importance of professional education, Formal, in-formal, non-formal education, Professional Educational qualifications for special children

IX. Industrial Linkage

Imparting of special education according to the needs of industry; establishing linkages with industry to (i) assess their HR requirements; (ii) arranging trainings/internships for special children; (iii) job placement for trained children; and (iv) sensitizing them on the need for accommodating special people.

X. Endowments

Role of endowments in uplift of talent, Type of endowments particularly in the field of Education for special children.

Part-III: 25 Marks (Descriptive)

(Human Resource, Financial Management and Quality Management)

I. Human Resource and Financial Management

Definition, Significance and Scope of Human Resource Management; Organization—Types of Organization, Theory of Organization, Principles of Organization, Organization of the Federal and Provincial Governments, Public Sector Enterprises; Approaches to Human Resource Management. Personnel Administration—Tools of Personnel Management: Selection, Training, Promotion, Compensation, Discipline; Communication, Communication Channels and Principles of Public Relations; Human Behaviour and Organizations Administration.—Elements of Financial Administration, Performance Programmed Budgeting, Capital Budget, Principles of Budgeting, Auditing and Accounting.

II. Basic Concept of Quality Management

ISO-9000, ISO-13000, other certifications regarding quality measurement; management, management for Results, Setting Performance Goals and Targets; Job Analysis: Job Description, Job Specification, Performance Evaluation;

S. No.	Title	Author
1.	An Introduction to the Public Administration	E.N. Cladden
2.	Public Administration for a Welfare State	Paul Abbleby
3.	The Bureaucracy of Pakistan	Charles F. Kennedy
4.	Understanding the Learner and Classroom	Mohan, G.A.
	Management.	
5.	Management: Building Competitive Advantage.	Batman, T.S and Snell, S.A.
6.	Human Resource Development in Schools.	Sharma, D.
7.	Management Skills in School	Jones, J.
8.	Improving School Administration	Ediger, Marlow
9.	Human Resource Management	H.T.Graham &Roger Bennett
10.	Management	James A.F.Stoner, R.Eward
		Freeman, Daniel R.Gilbert Jr.

Max Marks: 100 Time Allowed: 3 Hours

Case No.	F.4-25/2023-R	
Particulars of post	Programmer (BS-18), National Institute of Population Studies, Ministry	
	of National Health Services, Regulations & Coordination.	
Minimum	i. Second Class or Grade 'C' Master's Degree in Computer Science /	
Qualification &	Information Technology or equivalent qualification from a University	
Experience:	recognized by the HEC.	
	ii. Five (5) years post qualification experience in the relevant field.	

Part-I: 25 Marks (MCQ)

25 MCQ Questions on Part-II & Part-III.

Part-II: 25 Marks (Descriptive)

(Public Administration, Office Management)

- I. Public Administration: Nature and scope, Role of Public Administration in a modern Welfare State; Issues & Challenges of Public Administration in Pakistan;
- II. Administrative Accountability: Internal and External Controls; Executive Control, Legislative Control, Judicial Control, Ombudsman, Public Opinion and Pressure Groups; Problems of Administrative Accountability in Pakistan;
- **III. Planning:** Types of Plans, Planning Process; Principles of Planning, Planning Machinery in Pakistan;
- IV. PPRA Ordinance 2002 and Rules 2004.

Part-III: 50 Marks (Descriptive)

(Computer Science/Information Technology)

I. Introduction to Computing

Introduction to Information Technology and Computers, Computer System Components and Communication System, Input & Output devices and their types, Storage Media and their types, Types of Computer Hardware, Information Security/Privacy, Computer Crimes and Ethical Challenges, Trees (Binary Trees, Binary Search trees, AVL Trees, Encryption Algorithms (DES, RSA), Design Concepts, Architectural Design, Machine Instruction Characteristics, Instruction Processing, Processor Structure & Function, Control Unit Operation, Micro-programmed Control, Instruction-Level Parallelism And Superscalar Processors, Parallel Processing, Multi-Processor and Multi-core Systems.

II. Computer Communications & Networks

Basic Concepts and Classification of Networks, Circuit switching, Packet switching, Multiplexing (TDM, FDM), Layering: OSI and TCP/IP, Application Layer (Network application architectures, HTTP, FTP, Email, DNS, P2P applications), Transport Layer (Multiplexing in UDP and TCP, Connectionless Transport: UDP, Reliable data transfer and TCP, Congestion avoidance and control), Network Layer (The Internet Protocol, IPv4 Datagram, Internet Address Classes, Special IP Addresses ARP, IPv6, ICMP, Network Address Translation (NAT), Internet Routing Protocols and Algorithms, X.25, Frame relay and ATM, MPLS), Physical & Link Layer Functionalities (Error Detection & Control, ARQ,

Link layer addressing, LAN Technologies, Bridges and Hubs, Multiple Access), Special topics (Security, Overlay networks, naming, Content distribution networks, Peer to peer systems, DHTs, Network Attacks).

III. Database Systems

Introduction to Database Systems, Relational Data Model & Relational Database Constraints, Relational Data Model, SQL, Relational Algebra & Calculus, ER Model, ER to Relational Mapping, PL/SQL Stored Procedures & Triggers, Functional Dependencies and Normalization, Storage & Indexing, Indexing Structure, XML documents & Web Services, Query Processing & Evaluation, Query Optimization, Transaction processing, Object-Oriented Databases, Distributed Databases, Database Security & Access Control

IV. Operating Systems & Web

Roles of an Operating System, Operating-System Evolution, Memory Management, File Systems (UNIX and Windows Systems), Web applications Issues (Accessibility, testing, performance, operation, maintenance, security).

V. Research Methods

Introduction to the nature of research, and types of Research; Types of design: which to use and how to use them; Surveys and sampling; Field experiments, Data collection; Data collection methods, Reports: getting respondents to talk about how things happen; Observation: watching what happens; Face-to-face interactions with respondents: the nuts and bolts of asking questions; Questionnaires: when to use, when not to use, which questions to ask, what format to use; Data analysis; Content analysis: what is said in a text, how it is said, and how often it's said; Discourse analysis: Statistics: describing things with numbers, and assessing the odds; Descriptive statistics: giving a systematic description of the numbers you've found; Measurement theory: types of measurement and their implications; Inferential statistics:

S. No.	Title	Author
1.	An Introduction to the Public Administration	E.N. Cladden
2.	Public Administration for a Welfare State	Paul Abbleby
3.	The Bureaucracy of Pakistan	Charles F. Kennedy
4.	Computer System Architecture	M. Morris Mano
5.	Software Engineering	lan Sommerville
6.	Computer Networking: A Top Down approach	James F. Kurose and Keith W.
	featuring the Internet	Ross
7.	Data and Computer Communications	William Stallings
8.	Database Systems Concepts	Silberchatz, Abraham & Korth,
		Sudarshan
9.	Computer Networks	Andrew Tanenbaum
10.	Web Services: Principles and Technology	Michael Papazoglu
11.	A Gentle Guide to Research	Gordon Rugg & Marian Petre,
12.	Practical Research Methods	Catherine Dawson

Max Marks: 100 Time Allowed: 3 Hours

Case No.	F.4-27/2023-R	
Particulars of post	Fellow (BS-18), National Institute Of Population Studies, National	
Health Services, Regulations & Coordination.		
Minimum	(i) Second Class or Grade 'C' Master's degree in Economics/ Statistics/	
Qualification & Sociology/ Anthropology/ Demography from a University recognized		
Experience:	the HEC. (ii) Two international research publications. (iii) Five (5) years	
post qualification experience in the relevant field.		

Part-I: 25 Marks (MCQ)

25 MCQ Questions on Part-II.

Part-II: 75 Marks (Descriptive)

(Professional related to Population & Demographic Principles)

I. Population Welfare

Definition, meaning and explanation of Population Welfare, Importance of Population Welfare as a discipline, Historical perspective of Population Planning in Pakistan, Population Structure and Characteristics: Age and Sex, Gender and Marital Status, Educational Status, Ethnic and Religious Composition, Occupation/economic condition, Urban-rural, Religious Perspectives about Population Welfare, Policies of Population Welfare with Special Reference to Pakistan, Factors affecting Population welfare: Birth rate, Death rate, Growth rate, Fertility, Mortality, Migration, Natural and man-made calamities, Cultural patterns;

II. Theories of Population:

- a. Malthus Theory
- b. Demographic Transition Theory
- **III.** Over population and under-population as social problem
- IV. Approaches to Population Control
- V. Role of Professional Social Worker in Population Planning
- **VI.** Population pyramid and transition from high to low fertility rate
- VII. Main features of Population and housing census 2017
- VIII. Qualitative and Quantitative research difference
 - IX. Challenges of field survey
 - X. Difference between gender equality and gender equity
 - **XI.** Steps involved in standard research proposal
- XII. Concept of Mean, Median, Mode and Range
- **XIII.** Cross-section vs longitudinal studies advantages and challenges
- **XIV.** Use of research studies in decision making and implementation
- **XV.** Demographic dividend and economic growth in Pakistan

S. No.	Title	Author
1.	Population Theories and their Economic	Coontz, S. (2013).
	Interpretation.	
2.	The Population Welfare Programme in Pakistan.	Iqbal, M. A. K. (1985).
3.	Islam, the State and Population.	Jones, G. W. & Karim, M. S.
		(2005).
4.	Demography: The Study of Human Population.	Lundquist, J. H. Anderton, D. L.
		& Yaukey, D. (2014).
5.	Involvement of NGOs in Population Welfare	Rehman, A. (1994).
	Programme of Pakistan.	
6.	Demography and Population Problems.	Sharma, R. K. (2004).
7.	Introduction to Social Work and Social Welfare:	Zastrow, C. (2009).
	Empowering People.	

Max Marks: 100 Time Allowed: 3 Hours

Case No.	F.4-28/2023-R
Particulars of post	Deputy Inspector General (Forest) (BS-19), Ministry of Climate
	Change.
Minimum	i. Second Class or Grade 'C' B.Sc. (Hons.) Forestry/ M.Sc. (Forestry)
Qualification &	ii. Twelve (12) years post qualification experience in the field of
Experience:	Forestry and Wildlife.

Part-I: 25 Marks (MCQ)

25 MCQ Questions on Part-II.

Part-II: 75 Marks (Descriptive) (Forestry & Wildlife)

- I. Forest, range lands and wild life importance and significance
- II. Forest management and utilization, wood based industries in Pakistan, silviculture
- III. Range management and utilization
- IV. National and international forest wealth statistics
- **V.** Role of wildlife as value addition to forestry
- VI. Forest based wildlife reservations of Pakistan and their management, eco-tourism
- VII. Forestry, agroforestry, social forestry and forest biometrics
- **VIII.** Socio-economic and ecological impact of manmade forests
- IX. Watershed Management and role of forests in prevailing climate change dilemma
- X. National forest laws and policies at national level, biodiversity & environment
- XI. Wildlife Ecology, Conservation and Management

S.No.	Title	Author
1.	Forest Types of Pakistan	Champion, H.G., S.K.
	Folest Types of Fakistall	Seth and, G.M.Khattak
2.	Manual of Silviculture for Pakistan	Champion, H.G., S.K.
		Seth and G.M.Khattak
3.	Trees of Pakistan	M.I. Sheikh
4.	Range Management in Pakistan	M.A.A. Qureshi
5.	Comprehensive Forestry	B.A. Raza
6.	Farm Forestry in Pakistan,	M.A.A. Qureshi
7.	Forest Management	G.M. Khattak,
8.	Wildlife Ecology, Conservation and	A. R. E. Sinclair, J. M.
	Management	Fryxell, G.Caughley
9.	Basics of Forestry & Allied Sciences	Dr. Masood A.A. Qureshi

Max Marks: 100 Time Allowed: 3 Hours

Case No.	F.4-32/2023-R	
Particulars of post	Civilian Store Officer (Grade-II) (BS-18), Corps of EME, Ministry of	
	Defence.	
Minimum	M.Phil. in Engineering Management or equivalent qualification from a	
Qualification &	University recognized by the PEC with three (3) years post qualification	
Experience:	experience relating to Store Supply and Logistics/ Management/	
	Accounts matters in a Government/ Semi-Government/ Autonomous/	
	Public/ Private Organization. OR Second Class or Grade 'C' Master's	
	degree in Business Administration (Supply chain Management) or	
	equivalent qualification from a University recognized by the HEC with	
	five (5) years post qualification experience relating to Store Supply and	
	Logistics/ Management/ Accounts matters in a Government/ Semi-	
	Government/ Autonomous/ Public/ Private Organization. OR Colonel/	
	Lieutenant Colonel (Retired) from EME Corps with requisite	
	qualification and experience of the post.	

Part-I: 25 Marks (MCQ)

25 MCQ Questions on Part-II & III.

Part-II: 50 Marks (Descriptive)

(Public Administration, Office Management & Professional)

- **I. Public Administration**: Nature and scope, Role of Public Administration in a modern Welfare State; Issues & Challenges of Public Administration in Pakistan;
- II. Administrative Accountability: Internal and External Controls; Executive Control, Legislative Control, Judicial Control, Ombudsman, Public Opinion and Pressure Groups; Problems of Administrative Accountability in Pakistan;
- **III. Planning:** Types of Plans, Planning Process; Principles of Planning, Planning Machinery in Pakistan;
- IV. PPRA Ordinance 2002 and Rules 2004.
- V. Procedures for Receipt and Issue of Stores
- **VI.** Stores procedures with relation to following topics:-
 - Stock Taking
 - Care and Preservation of Military Stores
- VII. Ware House Management
- VIII. Inventory Management

Part-III: 25 Marks (Descriptive)

(Human Resource, Financial Management and Quality Management)

I. Human Resource and Financial Management

Definition, Significance and Scope of Human Resource Management; Organization— Types of Organization, Theory of Organization, Principles of Organization, Organization of the Federal and Provincial Governments, Public Sector Enterprises; Approaches to Human Resource Management. Personnel Administration—Tools of Personnel Management: Selection, Training, Promotion, Compensation, Discipline; Communication, Communication Channels and Principles of Public Relations; Human Behaviour and Organizations Administration.—Elements of Financial Administration, Performance Programmed Budgeting, Capital Budget, Principles of Budgeting, Auditing and Accounting.

II. Basic Concept of Quality Management

ISO-9000, ISO-13000, other certifications regarding quality measurement; management, management for Results, Setting Performance Goals and Targets; Job Analysis: Job Description, Job Specification, Performance Evaluation;

S. No.	Title	Author
1.	An Introduction to the Public Administration	E.N. Cladden
2.	Public Administration for a Welfare State	Paul Abbleby
3.	Warehouse Distribution & Operation Handbook	Mulcahy, D.E.
4.	Inventory Control and Management	Walters, D.
5.	The Bureaucracy of Pakistan	Charles F. Kennedy
6.	Human Resource Management	H.T.Graham &Roger Bennett
7.	Management	James A.F.Stoner, R.Eward
		Freeman, Daniel R.Gilbert Jr.

Max Marks: 100 Time Allowed: 3 Hours

Case No.	F.4-36/2023-R			
Particulars of post	Deputy Director (Database Administration) (BS-18), Anti Narcotics			
	Force, Ministry of Narcotics Control.			
Minimum	i. Second Class or Grade 'C' Master's degree in Computer Science/			
Qualification &	IT or equivalent qualification recognized by HEC.			
Experience:	ii. Five (5) years post qualification experience in Data Base			
	Administration.			

Part-I: 25 Marks (MCQ)

25 MCQ Questions on Part-II & III.

Part-II: 25 Marks (Descriptive)

(Public Administration, Office Management)

- I. Public Administration: Nature and scope, Role of Public Administration in a modern Welfare State; Issues & Challenges of Public Administration in Pakistan;
- II. Administrative Accountability: Internal and External Controls; Executive Control, Legislative Control, Judicial Control, Ombudsman, Public Opinion and Pressure Groups; Problems of Administrative Accountability in Pakistan;
- **III. Planning:** Types of Plans, Planning Process; Principles of Planning, Planning Machinery in Pakistan;
- IV. PPRA Ordinance 2002 and Rules 2004.

Part-III: 50 Marks (Descriptive)

(Computer Science/Information Technology)

I. Introduction to Computing

Introduction to Information Technology and Computers, Computer System Components and Communication System, Input & Output devices and their types, Storage Media and their types, Types of Computer Hardware, Information Security/Privacy, Computer Crimes and Ethical Challenges, Trees (Binary Trees, Binary Search trees, AVL Trees, Encryption Algorithms (DES, RSA), Design Concepts, Architectural Design, Machine Instruction Characteristics, Instruction Processing, Processor Structure & Function, Control Unit Operation, Micro-programmed Control, Instruction-Level Parallelism And Superscalar Processors, Parallel Processing, Multi-Processor and Multi-core Systems.

II. Computer Communications & Networks

Basic Concepts and Classification of Networks, Circuit switching, Packet switching, Multiplexing (TDM, FDM), Layering: OSI and TCP/IP, Application Layer (Network application architectures, HTTP, FTP, Email, DNS, P2P applications), Transport Layer (Multiplexing in UDP and TCP, Connectionless Transport: UDP, Reliable data transfer and TCP, Congestion avoidance and control), Network Layer (The Internet Protocol, IPv4 Datagram, Internet Address Classes, Special IP Addresses ARP, IPv6, ICMP, Network Address Translation (NAT), Internet Routing Protocols and Algorithms, X.25, Frame relay and ATM, MPLS), Physical & Link Layer Functionalities (Error Detection & Control, ARQ,

Link layer addressing, LAN Technologies, Bridges and Hubs, Multiple Access), Special topics (Security, Overlay networks, naming, Content distribution networks, Peer to peer systems, DHTs, Network Attacks).

III. Database Systems

Introduction to Database Systems, Relational Data Model & Relational Database Constraints, Relational Data Model, SQL, Relational Algebra & Calculus, ER Model, ER to Relational Mapping, PL/SQL Stored Procedures & Triggers, Functional Dependencies and Normalization, Storage & Indexing, Indexing Structure, XML documents & Web Services, Query Processing & Evaluation, Query Optimization, Transaction processing, Object-Oriented Databases, Distributed Databases, Database Security & Access Control

IV. Operating Systems & Web

Roles of an Operating System, Operating-System Evolution, Memory Management, File Systems (UNIX and Windows Systems), Web applications Issues (Accessibility, testing, performance, operation, maintenance, security).

S. No.	Title	Author
1.	An Introduction to the Public Administration	E.N. Cladden
2.	Public Administration for a Welfare State	Paul Abbleby
3.	The Bureaucracy of Pakistan	Charles F. Kennedy
4.	Computer System Architecture	M. Morris Mano
5.	Software Engineering	Ian Sommerville
6.	Computer Networking: A Top Down approach	James F. Kurose and Keith W.
	featuring the Internet	Ross
7.	Data and Computer Communications	William Stallings
8.	Database Systems Concepts	Silberchatz, Abraham & Korth,
		Sudarshan
9.	Computer Networks	Andrew Tanenbaum
10.	Web Services: Principles and Technology	Michael Papazoglu